

# Freidheim Consulting

Aviation Planning | Transportation | Real Estate | Land Use

April 6, 2010

RE: The Neighborhood Capital Institute

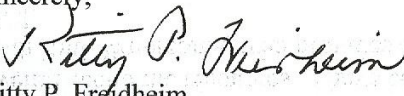
To Whom It May Concern:

I am writing to recommend the Neighborhood Capital Institute (NCI) and the positive contribution it represents to cities and their leaders as well as philanthropists and owners of large tracts of land particularly during this time of reduced government staffing and overall economic resources. I have come to know this organization through association with Ruth Wuorenma, who provides dynamic leadership and innovative approaches for NCI.

This organization provides a pool of talent for communities with limited resources who wish to create an economic impact and better environment for their constituents. NCI not only has the skill set required to create a vision for development but the ability to work with government officials, residents, developers and property owners in an open, transparent fashion to establish master plans that represent the local interest and context. Further, its value system places emphasis on wise, sustainable use of the natural and built environment.

NCI's process truly allows for a "public-private partnership" and can lead to enhanced benefits for all of the stakeholders. Most importantly, its concept to use Tax Increment Financing to finance its services is an innovative mechanism to provide dearly needed professional support.

Sincerely,

  
Kitty P. Freidheim  
President